| **Theme** | **Review Questions** | **Impact** | **Description of Impact** | **Actions to mitigate negative aspects and enhance positive impacts** |
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|  | **ENERGY** – consider whether the project leads to:   * an increase, or decrease, in the amount of electricity or battery usage * an increase, or decrease, in the amount of heating/hot water required * an increase, or decrease, in carbon emissions from building energy use | Choose an item. | *Example:*  *Introduction of a new piece of equipment will increase energy use and will lead to extra waste from its processing.* | *Example:*  *Equipment is most energy efficient available. Process in place to ensure equipment is turned off when not in use. Staff trained on minimising energy use at induction.* |
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|  | **WATER** – consider whether the projects leads to:   * an increase/decrease in the amount of water used * an increase/decrease in substances to be disposed of to foul sewer | Choose an item. | *Example:*  *Introduction of a new piece of equipment will reduce the amount of water required for a range of lab diagnostic tests.* | *Example:*  *In addition to water savings, the equipment will be turned off when not in use and staff are trained on this at induction.* |
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|  | **WASTE** – consider whether the project leads to:   * an increase or decrease in the amount of waste generated * a variation in the type of waste to be disposed of, affecting segregation i.e. more/less hazardous | Choose an item. | *Example:*  *Project will involve opening a new community outreach clinic, generating both clinical and non-clinical waste.* | *Example:*  *Provision for segregated recycling. Trust standard reusable sharps bins installed. Waste Manager consulted ahead of project commencement to seek other improvement opportunities.* |
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|  | **CAPITAL PROJECTS** – each building or refurbishment work should consider:   * energy use, including natural light, ventilation and renewable energy * water use, including conservation measures * use of space as a community resource/social enterprise * enhancing green spaces & biodiversity | Choose an item. | *Example:*  *Project will involve new building extension, providing office accommodation and associated facilities.* | *Example:*  *Sustainability Team involved at feasibility stage to ensure exemplar sustainable healthcare building design as standard. BREEAM ‘Outstanding’ as the aim (minimum of ‘Excellent’).* |
|  | **JOURNEYS** - consider whether the project leads to an increase or decrease in:   * ‘care miles’ i.e. care closer to home, telemedicine, repeat appointments * access to services for vulnerable or disadvantaged groups * sustainable travel options, i.e. walking, cycling, public transport, electric car | Choose an item. | *Example:*  *Patients to access care through community health centres, reducing travel to hospital. Staff will travel from hospital to health centres to deliver care.* | *Example:*  *Patient letters will encourage use of public transport. Appointments will be coordinated to ensure staff travel between sites is minimised.* |
|  | **PROCUREMENT** - all procurement related to the project should consider:   * whole life costs, i.e. procurement vs. revenue costs (£ and carbon) * supporting local businesses, small businesses and social organisations * promotion of ethical procurement and labour standards * food/catering from local, seasonal and sustainable suppliers * social value, i.e. producing a local benefit through employment/training * wider health impacts, such as antibiotic use, air pollution, modern slavery | Choose an item. | *Example:*  *Part of this project will be subcontracted and local community groups could deliver these services.*  *This project will include procurement of low value goods which might be manufactured in areas known for labour standards issues.* | *Example:*  *Community groups will be invited in to find out more about the project, prior to tendering.*  *Bidding companies will be asked to provide their Modern Slavery Statement and to disclose how they ensure labour standards with foreign manufacturers.* |
|  | **MODELS OF CARE** - consider the impact the project may have on:   * ‘care miles’ and delivering care in settings closer to people’s homes * promoting prevention, healthy behaviours, mental wellbeing, living independently and self-management * reducing avoidable hospital admissions or admissions to residential care * delivering integrated care, streamlining care pathways | Choose an item. | *Example:*  *This project will lead to increased care delivered in community settings.*  *This project will reduce readmissions and promote independent self-managed care.* | *Example:*  *Consideration will be given to patients’ access to community care centres and the use of technology to monitor health aspects.* |
| **ADAPTATION** - consider if the project is impacted by climate change, such as:   * hotter, drier summers; milder, wetter winters; increased extreme weather events, including flooding and heatwaves * support for vulnerable groups, including the elderly, people with long-term health conditions and those with mental health illnesses | Choose an item. | *Example:*  *The project will provide support to elderly patients to prepare for discharge.* | *Example:*  *Guidance will be provided to patients on discharge to raise awareness of: the health impacts of heat (and how to minimise risk) and the health impacts of fuel poverty (and the support available for insulation & boiler upgrades).* |
|  | **SOCIAL VALUE/ PEOPLE**: Consider whether your project can support social value by:   * employment opportunities including disadvantaged groups, i.e. long-term unemployed, people with learning disabilities * training of existing staff or apprenticeship opportunities * health and wellbeing, flexible hours or childcare / carer support * increasing community resilience & a reduction in social isolation * reduction in health inequalities and access to services * increasing participation of patients, the public and strategic partners | Choose an item. | *Example:*  *This project will lead to the creation of two new roles.*  *This project is awarding business to a local SME/ VCSE*  *This project will provide a new model of care for particular group.*  *This project is co-designed andcreated with patients / public* | *Example:*  *HR will be contacted to see if an apprenticeship role can be considered and to identify support for disadvantaged groups to apply for roles.*  *Consultation will take place with the care group and related stakeholders. Consideration will be given to barriers of access faced by disadvantaged groups.* |